

## **INVESTMENT COMMITTEE'S FULFILMENT OF ITS 2019 BUSINESS SCHEDULE**

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The Investment Committee fulfilled all of its responsibilities in 2019 as set out in the below table.

In particular in 2019 the Committee:

- undertook an annual review of the University's Investment Governance Framework and reported to Council accordingly
- provided strategic advice to Council on the University's investments
- made investments in accordance with the Investment Governance Framework and monitored investment performance, increasing funds allocated to investments that were performing and reducing or re-allocating funds from investments that were underachieving
- undertook monitoring of the performance of investment management firms with whom the University invests funds at each scheduled meeting
- completed the 2019 review of performance of the University's investment advisors.

The below table also sets out the report on the exercise of delegated authority held by the Committee. The delegation held by the Committee continues to be current and appropriate.

All of the Committee's recommendations to Council were approved.

*12 December 2019*

| Terms of Reference  | Actions   | Outcomes  | Achieved   |
|---|---|---|------------|
| <b>1. To provide strategic advice to Council on the University's investments.</b>   | The Committee reviewed the University's Investment Governance Framework.  | The Committee reviewed the Investment Governance Framework at its meeting on 6 March and made a number of minor clarifications and adjustments. | <b>Yes</b> |
|   | The Committee reviewed the quarterly Future Fund rebalancing reports.   | The Committee approved rebalancing recommendations at its meetings on 6 March, 30 May, 28 August and 29 November.                               | <b>Yes</b> |
| <b>2. To review, amend as appropriate and report to Council on the University's Investment Governance Framework in accordance with the Investment Management policy.</b>  | The Committee's review of the University's Investment Governance Framework included a review of the: <ul style="list-style-type: none"> <li>• Investment Management Policy</li> <li>• Investment Governance Framework</li> <li>• Responsible Investment Strategy implementation plan.</li> </ul>  | Amendments to the Investment Governance Framework were noted by Council at its meeting on 21 March 2019.  | <b>Yes</b> |
| <b>3. To make investments in accordance with the Investment Governance Framework and monitor investment performance.</b><br><b>4. To monitor the performance of the investment management firms with whom the University invests funds and determine their appointment and termination.</b> | The Committee considered: <ul style="list-style-type: none"> <li>• investment performance reports at each scheduled meeting</li> <li>• reviews of the following sectors: <ul style="list-style-type: none"> <li>• international equities</li> <li>• infrastructure sector</li> <li>• alternative debt, fixed interest and cash sectors</li> <li>• property sector.</li> </ul> </li> </ul> | Reports on these matters were considered by the throughout the year.  | <b>Yes</b> |
| <b>5. To appoint the University's investment advisors and review their performance annually.</b>  | Annual performance review of investment advisors undertaken in October 2019.  | Considered at its meeting on 29 November and feedback was provided to the investment advisors.  | <b>Yes</b> |

### Other matters

| Matter  | Actions                                    | Outcomes   | Achieved   |
|---|--|--|------------|
| Report on fulfilment of 2019 business schedule. | Considered at meeting on 29 November 2019. | Reported to Council on 12 December 2019 and published on Council's website afterwards, excluding any confidential matters. | <b>Yes</b> |
| 2020 business schedule.                         | Considered at meeting on 29 November 2019. | Reported to Council on 12 December 2019 and published on Council's website afterwards.                                     | <b>Yes</b> |

### ACTIONS TAKEN BY THE INVESTMENT COMMITTEE EXERCISING DELEGATED AUTHORITY, 2019

| Delegation   | To Whom              | Actions taken under delegation   | Reporting / Recording   |
|--|----------------------|--|---|
| Authority to review approve and report to Council as appropriate on policies relating to the investment of surplus funds held by the University.   | Investment Committee | There were no policies requiring review or approval by the Committee in 2019 relating to the investment of surplus funds.                              |   |
| Authority to approve Cash and Fixed Interest investments in accordance with the Investment Management Policy and the Financial Delegations Policy. | Investment Committee | Various changes to asset distribution between asset classes and Cash were made in 2019.<br>No changes to Fixed Interest investments were made in 2019. | Outcomes of all changes to investments reported to the next available meeting of Council. |